

IV.

The Intelligence School, 1 July 1956 - 1 January 1966

A. Review of Development

- 1. Antecedents
 - a. TR (General)
 - b. The Basic Division
 - c. The Intelligence Division
- 2. Establishment
- 3. Staffing and facilities

B. The Mission

- 1. As assigned by regulation
- 2. As developed
- 3. The "DDI School" fallacy

C. The Office of the Chief

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- 1. Functions of the Chief
 - a. Administration
 - b. Instruction and lecturing
- 2. Functions of the Deputy Chief
 - a. Supervision, evaluation, instruction
 - b. Alter-ego action
- 3. Elimination of the Deputy position

- 4. Functions of the Executive Officer
- 5. Management tools
 - a. Staff meetings
 - b. Weekly reports
 - c. Monitoring of courses
 - d. Evaluative conferences
 - e. Fitness reports and career conferences
- 6. Studies in Intelligence
- 7. The Reading Improvement Program

D. The Orientation and Briefing Officer

- 1. Background
 - a. TRD and TR(General) responsibilities
 - b. Orientation and Briefing Division
- 2. Staff and facilities
- 3. Scheduled functions
- 4. Special services
 - a. For the Executive Director
 - b. For the clandestine services
 - c. For the OCR Liaison Staff
- 5. Elimination of the position

6. Absorption of functions

E. The Intelligence Orientation Faculty

- 1. Background
- 2. Staff and grade structure
- 3. Functions and responsibilities
- 4. Courses and programs Burkground of COC. -doc. 13 Feb 54
- 5. Publications
- 6. Special projects
 - √a. The "County Fair"
 - b. Projects Useful and JCS-DIA
 - c. Projects for NPIC
 - d. Support of non-Agency training
 - ve. The Midcareer course
 - f. The Intelligence Review course

F. The Intelligence Production Faculty

- 1. Background
- 2. Staff and grade structure
- 3. Functions and responsibilities
- 4. Courses and programs
 - a. Scheduled

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- b. Special
- c. Programs for NPIC
- 5. Liaison with the DDI
- 6. Training aids and manuals

G. The Management Training Faculty

- 1. Background and antecedents
- 2. Staff and grade structure
- 3. Courses and programs

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- a. Supervision courses
- b. Management courses
 - (1) In-house instruction
 - (2) Contract instruction

The Grid

- 4. External management training
 - a. Universities -- Harvard, Michigan, et. al.
 - b. American Management Association
 - c. Civil Service Commission
- H. The Clerical Training Faculty

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COMMENTIAL

- 1. Background and antecedents
- 2. Staff and grade structure
- 3. Facilities
- 4. Courses and programs
- 5. Standards and norms
- 6. Civil Service liaison
- 7. Relations with Office of Personnel
 - a. Testing
 - b. The "Pool"

I. The Operations Support Faculty

- 1. Background
- 2. Staff and grade structure
- 3. Courses and programs
- 4. Liaison with the clandestine services
- 5. Transfer to the Operations School

J. Summary

- 1. Enrollment trends
 - a. Peaks and valleys
 - b. Statistical samples
- 2. Staffing problems

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- a. Standards of instructor qualification
- b. Rotational assignments
- 3. Normal slice of annual OTR budget
- 4. Major achievements
- 5. Conclusion
 - a. Evaluation
 - b. Experiential lessons